

School Portfolio

2016-2017

A.J. Whittenberg Elementary School of Engineering



Dr. Megan Mitchell-Hoefer, Principal

Greenville County Schools

Burke Royster, Superintendent Scope of Action Plan: 2013-2014 through 2017-2018

SCHOOL RENEWAL PLAN COVER PAGE

SCHOOL INFORMATION AND REQUIRED SIGNATURES

SCHOOL

GREENVILLE COUNTY SCHOOL DISTRICT

SCHOOL RENEWAL PLAN FOR YEARS 2013-2014 through 2017-2018 (five years)

SCHOOL RENEWAL ANNUAL UPDATE FOR 2016-2017 (one year)

Assurances

The school renewal plan, or annual update of the school renewal plan, includes elements required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) and the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §59-18-1300 and §59-139-10 *et seq.* (Supp. 2004)). The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the school improvement council are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

CHAIRPERSON, BOARD OF TRUS	STEES	
Mrs. Lisa Wells		
PRINTED NAME	SIGNATURE	DATE
SUPERINTENDENT		
Dr. W. Burke Royster		
PRINTED NAME	SIGNATURE	DATE
CHAIRPERSON, SCHOOL IMPRO	VEMENT COUNCIL	
Melissa Lowe		
PRINTED NAME	SIGNATURE	DATE
PRINCIPAL		
Dr. Megan Mitchell-Hoefer		
PRINTED NAME	SIGNATURE	DATE
SCHOOL READ TO SUCCEED LIT	ERACY LEADERSHIP TEAM LEAD	
Margo McMackin		
PRINTED NAME	SIGNATURE	DATE

SCHOOL'S ADDRESS: 420 Westfield Street, Greenville, SC 29601

SCHOOL'S TELEPHONE: (864) 452-0500

PRINCIPAL'S E-MAIL ADDRESS: mmitchel@greenville.k12.sc.us

STAKEHOLDER INVOLVEMENT FOR SCHOOL PLAN

List the name of persons who were involved in the development of the school renewal plan. A participant for each numbered category is required.

<u>POSITION</u> NAME

- 1. PRINCIPAL Dr. Megan Mitchell-Hoefer
- 2. TEACHER Mary Ann Harrison, Katy Freemon, DeAnn Reid, Keri McGrath, Allison Anders, Brittany Jackson, Carli Brewer, Sandi Carson, Pam Cloonan
- 3. PARENT/GUARDIAN Nicky Jackson
- 4. COMMUNITY MEMBER Stuart Wyeth, NAI/Earle Furman
- 5. SCHOOL IMPROVEMENT COUNCIL Melissa Lowe, Joseph Stowe, Jason Peterson, Lynn Mann, Hamilton Parks, Amanda LeBlanc, Pamela Adams, Jack Wills, Katisha Mitchell, Kenya Ford, Deb Blume, Dr. Megan Mitchell-Hoefer
- 6. OTHERS* (May include school board members, administrators, School Improvement Council members, students, PTO members, agency representatives, university partners, etc.)

POSITION *NAME* **Lisa Owens** Michelin Greenville Drive Nate Lipscomb Fluor **Cheryl Wiggins** Kiwanis Club/Arbor Engineering J.D. Martin **Administrative Assistant Joseph Stowe** Community Business Leader Mike Burdine Preacher at Tabernacle Baptist Church **Dr. Charles Davis** Greenville Mayor Pro-Tempore Lillian Brock Fleming Literacy Coach Margo McMackin Literacy Coach **Lyndsay Taylor**

*REMINDER: If state or federal grant applications require representation by other stakeholder groups, it is appropriate to include additional stakeholders to meet those requirements and to ensure that the plans are aligned.

ASSURANCES FOR SCHOOL PLAN

(Mandated Component)

Act 135 Assurances

Assurances, checked by the principal, attest that the district complies with all applicable Act 135 requirements.

_ ✓ _ Academic Assistance, PreK-3

The district makes special efforts to assist children in PreK–3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).

__ ✓ _ Academic Assistance, Grades 4–12

The district makes special efforts to assist children in grades 4–12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).

∠ Parent Involvement

The district encourages and assists parents in becoming more involved in their children's education. Some examples of parent involvement initiatives include making special efforts to meet with parents at times more convenient for them, providing parents with their child's individual test results and an interpretation of the results, providing parents with information on the district's curriculum and assessment program, providing frequent, two way communication between home and school, providing parents an opportunity to participate on decision making groups, designating space in schools for parents to access educational resource materials, including parent involvement expectations as part of the principal's and superintendent's evaluations, and providing parents with information pertaining to expectations held for them by the school system, such as ensuring attendance and punctuality of their children.

_ ✓ **_** Staff Development

The district provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the school/district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council's revised *Standards for Staff Development*.

✓ Technology

The district integrates technology into professional development, curriculum development, and classroom instruction to improve teaching and learning.

✓ **** Innovation

The district uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students. Provide a good example of the use of innovation funds.

__ ✓ __ Collaboration

The district (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First Steps, and the family court system).

✓ **** Developmental Screening

The district ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.

∠ <u>Half-Day Child Development</u>

The district provides half-day child development programs for **four-year-olds** (some districts fund full-day programs). The programs usually function at primary and elementary schools, although they may be housed at locations with other grade levels or completely separate from schools.

_ ✓ __ Developmentally Appropriate Curriculum for PreK-3

The district ensures that the scope and sequence of the curriculum for PreK-3 are appropriate for the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.

__ ✓ __ Parenting and Family Literacy

The district provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriated education to prepare children for success in school and life experiences (early childhood education). Family Literacy is not grade specific, but generally is most appropriate for parents of children at the primary and elementary school levels and below, and for secondary school students who are parents. Family Literacy program goals are to strengthen parent involvement in the learning process of preschool children ages birth through five years; promote school readiness of preschool children; offer parents special opportunities to improve their literacy skills and education, a chance to recover from dropping out of school; and identify potential developmental delays in preschool children by offering developmental screening.

✓ Recruitment

The district makes special and intensive efforts to **recruit** and give **priority** to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of school failure. "At-risk children are defined as those whose school readiness is jeopardized by any of, but no limited to, the following personal or family situation(s): Educational level of parent below high school graduation, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional) and/or child abuse and neglect.

✓ Coordination of Act 135 Initiatives with Other Federal, State, and District Programs

The district ensures as much program effectiveness as possible by developing a districtwide/school-wide coordinated effort among all programs and funding. Act 135 initiatives are
coordinated with programs such as Head Start, First Steps, Title I, and programs for students
with disabilities.

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A.J. Whittenberg opened at the beginning of the 2010-2011 school year as a school of choice, housing only 4K through second grades. During those formative years, the faculty, staff, and stakeholders molded the mission, vision, and goals for the school. It was not until shortly after the 2011-2012 school year that the first set of student achievement data was available. The first class of third graders scored a perfect 100% grade "A" Elementary and Secondary Education Act (ESEA) rating.

Since then, A.J. Whittenberg's administration, faculty, and students have continued to strive for that excellence. Each year's data has boasted excellence as a new grade level has been added to the student body. Since the end of the 2013-2014 school year, the data obtained has reflected all grades, 4K through 5th.

In order to maintain the precedent set in place by student achievement results from our earlier years, A.J. Whittenberg participates in ongoing data review, and strategically plans using a variety of individuals and teams.

- **Leadership Team** is comprised of the principal, administrative assistant, program director, instructional coach, and school counselor. This team works together to make schoolwide decisions for the benefit of all students.
- Data Teams meet within each grade level; these teams are made up of grade level teachers, and they serve to constantly monitor and support student achievement through analysis of assessments and utilization of outstanding instructional practices.
- Faculty Council is a team made up of grade level chairs and the Leadership Team, who work collaboratively to remedy issues that arise school wide. This team's efforts include preserving a safe school environment, and a culture of engaged learning.

- School Improvement Council is made up of parents,
 administrators, teachers, and business partners in order to bring
 about the safest school environment conducive to all children
 performing in the best way they can. They seek to find solutions
 including uniforms for needy children, traffic/safety concerns, and
 finding supplemental instruction for low-achieving students.
- **PTA Board** is a group of individuals elected from the PTA general membership. This group works closely with SIC and the Leadership Team to support the mission of the faculty in providing a quality learning environment for the students.
- AJW School Counseling Advisory Board is a representative group
 of stakeholders selected to review and advise on the
 implementation of the school counseling program. The advisory
 boards meets at least twice a year and maintains an agenda and
 minutes for each meeting.

Together, these groups help make up the community that supports the planning and constant improvement at A.J. Whittenberg. The goal is student achievement, and these teams are proud to present this strategic plan and school portfolio.



Assessment Findings:

ACT Aspire English	Exceeding and Ready 76.9%
ACT Aspire Reading	Exceeding and Ready 45.3%
ACT Aspire Math	Exceeding and Ready 69.3%
ACT Aspire Writing	Exceeding and Ready19.4%
SCPASS Science	Exemplary 28.6% / Met 52.4%
SCPASS Social Studies	Exemplary 55.8% / Met 32.7%
	ACT Aspire English

Teacher and Administrator Quality:

- 4 Administrators
- 28 Teachers
- 22 Support Staff
- 100% of the teaching faculty is highly qualified.
- 4 National Board Certified Teachers
- 100% of the administrative staff is highly qualified.
- Sandi Carson (Art Teacher) selected South Carolina Art Teacher of the Year, South Carolina Art Education Association

School Climate Findings:

Students, parents, and staff feel as if:

- School is a safe and clean place.
- Everyone is treated fairly and with respect.
- The school sets high expectations for all learners.
- Teachers and staff are always supportive of students.
- Teachers care about the students.
- There is open communication between school and home.

Significant Challenges from the Past 3 Years:

- Student readiness level from the community is extremely low.
- Parents fabricating home addresses so that they will be in the attendance area.
- Maintaining consistent attendance of students who are homeless.

• Acquiring and maintaining up-to-date technology to support 1-to-1 initiatives in grades 2 through 5.

Awards:

- A.J. Whittenberg is a Palmetto Gold Award Winning School for General Performance in South Carolina. (2014-2015)
- A.J. Whittenberg is a Palmetto Silver Award Winning School for Closing the Achievement Gap. (2014-2015)
- A.J. Whittenberg was the first public school in South Carolina with a school-wide engineering curriculum.
- A.J. Whittenberg was recognized by the South Carolina
 Department of Health and Environmental Controls Office of Solid
 Waste Reduction and Recycling for an "Outstanding School Waste
 Reduction and Recycling Program 2011-2012.
- A.J. Whittenberg was awarded the Greater Greenville Association of Realtors Commercial Revitalization Award 2011.
- A.J. Whittenberg was the first school in Greenville County to implement the Culinary Creations Program in 2010-2011.
- A.J. Whittenberg has been awarded the Safe Kids Award every year since 2011.
- A.J. Whittenberg was Silver LEED Certified by the United States Green Building Council in June 2014.
- Featured in PBS broadcast of "Not all forgotten American cities are struggling", March 2016.



School Community:

A.J. Whittenberg Elementary opened its doors as a school of choice for the first time in the 2010-11 school year. Initially, it opened as a primary school, 4K-2nd grade, but each year an additional grade has been added, finally reaching capacity at fifth grade in this school year, 2013-2014. This inner city school was a dream held by the community for some 40 years, and through the vision of then Superintendent Phinnize Fisher, it opened its doors with a focus on engineering for young children, healthy lifestyle choices through a cutting edge nutritionally balanced lunch program, and a partnership with the Salvation Army Ray & Joan Kroc Corps Community Center to promote physical fitness. It is through her leadership and vision that the school is the first inner city school to be built in downtown Greenville since 1970.

The school is named for Abraham Jonah Whittenberg, Civil Rights Activist. Mr. Whittenberg's dream was for his children to have access to a quality education, and it is through his courage and tireless efforts that schools were integrated in Greenville County. Mr. Whittenberg's dream came true in 1970 when his daughter Elaine Whittenberg Boyce entered Greenville Junior High School. Today a diverse population of children enters the halls of A.J. Whittenberg Elementary to receive a world class education. Through these halls walk future engineers, and their leadership and creativity will help preserve and champion our standard of living in the near future!

The Greater Greenville Community rallied around the school through activities that included, but not limited to, building the schools two student designed playgrounds, participating in fundraising events, and volunteering engineering expertise in classrooms to children as young as 48 months to students in second grade. Engineering partnerships were

developed from our local engineering community, and these partners participate in school visits with hands-on activities that support the monthly engineering focus, classroom visits that support students during the build cycle within quarterly engineering units, and mentoring opportunities with students.

The state of the arts three-story facility is specifically designed to facilitate collaborative learning and the engineering curriculum. The facility includes two STEM labs visible from both the interior and exterior of the building due to glass walls, Wi-Fi throughout the school, SMART Tables, electric keyboarding lab, green roof, solar panels, student designed playgrounds, desktop computer lab, and an outdoor classroom with an extensive organic vegetable garden. Housed within this state-of-the-art facility is a one-to-one technology initiative in grades 2-5. The school is located in downtown Greenville, and it is adjacent to the Swamp Rabbit Trail, the Reedy River, and the Salvation Army Ray & Joan Kroc Corps Community Center.

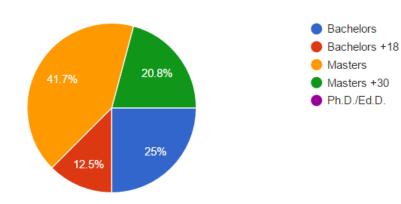
There is an active and supportive PTA and SIC that has created numerous opportunities for parent and community participation. One such opportunity that the PTA has established is the "WATCH D.O.G.S. (Dads of Great Students)" program. It has provided a presence of "Dads" which gives ample opportunity for mentoring, teacher support, and an additional safety measure at school. The SIC has established a "Welcome Wagon" program to assist new families as they assimilate into the school community, and they led a campaign to establish school uniforms for both students and teachers. These examples represent only a few initiatives that have positively impacted the success at the school.



Faculty Profile				
Administrators	4			
Teachers	28			
Support Staff	22			

The organization of the administration is a mixture of traditional with non-traditional positions. There is a principal who oversees the overall operation of the school, and there is an administrative assistant that supports the administrator with behavior concerns, transportation needs, book distribution, and much more. The non-traditional side of the administrative team includes an instructional coach who maintains and ensures the rich curriculum that is specific to the school's engineering focus and academic programs, and also supports and trains teachers. Also, there is a program director that works with our partners in terms of volunteer opportunities, needed curriculum support; the program director also finds available funding for curricular and programmatic needs. The range of experience on the team is nine years of experience to twenty-plus years.

Teachers and Years of					
Experience					
>20 years	16.7%				
16-19 years	8.3%				
11-15 years	12.5%				
6-10 years	25%				
0-5 years	37.5%				



Student Population

(Pulled from PowerSchool 3/11/2016)

Grade	Boys	Girls
K4	21	25
K5	54	35
1 st	50	37
2 nd	50	43
3 rd	41	47
4 th	45	35
5 th	39	29

Ethnicity							
Grade	Asian	Black	Hispanic	American Indian or Alaska Native	2 or More Races	Native Hawaiian or Other Pacific Islander	White
K4	0	22	3	0	10	0	11
K5	1	41	11	0	8	1	27
1st	0	42	5	0	13	0	27
2nd	1	46	5	1	7	1	32
3rd	2	47	4	2	7	1	25
4th	0	73	9	0	6	0	22
5th	1	27	10	0	2	0	28

Enrollment by Grade

Grade	Number
K4	46
K5	90
1 st	87
2 nd	93
3 rd	88
4 th	80
5 th	68
TOTAL	552

Gifted and Talented Population

During the 2014-2015 school year, the program for students identified as academically gifted served 19 3rd graders for 120 minutes weekly, 23 4th graders for 200 minutes weekly, and 30 5th graders for 200 minutes weekly. Students are served in a pull out program model.

Attendance Rate

The attendance rate for A.J. Whittenberg is 96.6%. This high rate is attributed to the positive and challenging climate that the engineering curriculum has permeated throughout the curriculum.

Student Retention Rate

The retention rate for A.J. Whittenberg is 1.2%.

Academic Program

The academic program at A.J. Whittenberg includes the following programs:

- STEM Lab for Grades 4K-5
- RTI in K5
- Reading Intervention in Grades 1 and 2
- Gifted and Talented (Challenge) Program in Grades 3-5
- Fountas and Pinnell Balanced Literacy Model
 - Reading Workshop
 - Writing Workshop
 - Language and Word Study
- Math Expressions: Focus on Mathematical Inquiry
- Science
- Social Studies
- Project/Problem-Based STEAM (with emphasis on Engineering)



Mission

Fostering curiosity through engineering, teamwork, and technology!

Vision (to be reviewed June 2016 by Leadership Team)

We believe that all learners must become:

- Effective communicators who will use verbal, nonverbal, written, artistic and technological forms of communication to give, send and receive information.
- Problem solvers who will think creatively to find solutions to real world problems.
- Productive workers who perform collaboratively and independently to create quality products and services.
- Responsible citizens who have a global perspective.
- Resourceful learners who are aware of their own thinking, able to plan effectively, aware of resources, sensitive to feedback, and develop and maintain their own standard of work.
- Creative thinkers that push themselves to their limits, think outside of the box, generate their own standard of evaluation, and persevere even though things get tough.
- Inquisitive about the world around them and seek to find answers when they are not readily available.



Data Analysis and Needs Assessment

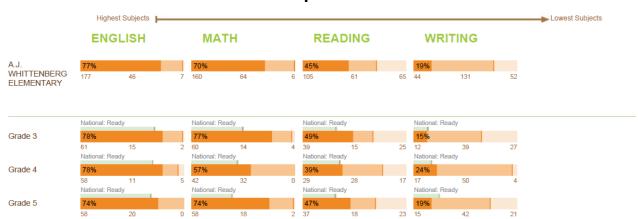
The 2013-2014 school year saw A.J. Whittenberg with all grades, 4K through 5th. Grades third, fourth, and fifth took state testing together for the first time. The South Carolina Palmetto Assessment of State Standards assessed students in the areas of reading, research, writing, math, science, social studies. The results are as follows:

SCPASS Results by Grade

Science	4 th Grade			5 th Grade		
	2013	2014	2015	2013	2014	2015
Not Met	11.1	25.0	18.0	NA	12.1	20.5
Met	58.3	53.9	60.8	NA	39.4	44.8
Exemplary	30.6	21.1	21.6	NA	48.5	34.6
% Passing	88.9	75.0	82.4	NA	87.9	79.4

Social Studies	4 th Grade			5 th Grade		
	2013	2014	2015	2013	2014	2015
Not Met	8.3	9.2	9.7	NA	15.2	14.1
Met	26.4	52.6	34.7	NA	24.2	30.7
Exemplary	65.3	38.2	58.3	NA	60.6	55.1
% Passing	91.7	90.8	93	NA	84.8	85.8

ACT Aspire Results



Data Sources



The State Department of Education School Report Card can be found at https://ed.sc.gov/data/report-cards/.

SCHOOL RENEWAL PLAN FOR 2013-14 through 2017-18

imesStudent Achievement	Teacher/Administrator Quality	School Climate	
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GOAL AREA 1: Raise the academic challenge and performance of each student.

PERFORMANCE STATEMENT: Meet the state and federal accountability objectives for all students and subgroups in writing each year.

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the standard in writing as measured by SC Ready.

ANNUAL OBJECTIVE: Annually meet or exceed the standard in writing as measured by SC Ready.

	Baseline 2015-16	2016-17	2017-18
School Projected	X		
School Actual			
District Projected	X		
District Actual			

^{*}Baseline data to be established in 2015-16.*

$oxtimes$ Student Achievement $oxtimes$ T ϵ	eacher/Administrator Qualit	y School Climate	Other Priority
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PERFORMANCE STATEMENT: Meet the state and federal accountability objectives for all students and subgroups in reading each year.

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the standard in reading as measured by SC READY.

ANNUAL OBJECTIVE: Annually meet or exceed the standard in reading as measured by SC READY.

	Baseline 2015-16	2016-17	2017-18
School Projected	X		
School Actual			
District Projected	X		
District Actual			

^{*}Baseline data to be established in 2015-16.*

Student Achievement	Teacher/Administrator Ou	ality School Climate	Other Priority
/\Jtuuent Atmevement			

PERFORMANCE STATEMENT: Meet the state and federal accountability objectives for all students and subgroups in mathematics each year.

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the standard in mathematics as measured by SC READY.

ANNUAL OBJECTIVE: Meet or exceed the standard in mathematics as measured by SC READY.

	Baseline 2015-16	2016-17	2017-18
School Projected	X		
School Actual			
District Projected	X		
District Actual			

^{*}Baseline data to be established in 2015-16.*

⊠Student Achievement	☐ Teacher/Administrator Quality ☐ School Climate ☐ Other Priority
FIVE YEAR PERFORMAN	NCE GOAL: Meet the annual measurable objective (AMO) of 95% tested for all students and student
subaroups tested on SC R	EADY.

ANNUAL OBJECTIVE: Meet the annual measurable objective (AMO) of 95% tested for all students and student subgroups tested on SC READY.

% Tested ELA - School	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students	*			
Male	*			
Female	*			
White	*			
African-American	*			
Asian/Pacific Islander	*			
Hispanic	*			
American Indian/Alaskan	*			
Disabled	*			
Limited English Proficient	*			
Students in Poverty	*			

SC SDE did not provide baseline data for 2014-15.

% Tested ELA – District Grades 3-5	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students	*			
Male	*			
Female	*			
White	*			
African-American	*			
Asian/Pacific Islander	*			
Hispanic	*			
American Indian/Alaskan	*			
Disabled	*			
Limited English Proficient	*			
Students in Poverty	*			

^{*}SC SDE did not provide baseline data for 2014-15.*

% Tested Math - School	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students	*			
Male	*			
Female	*			
White	*			
African-American	*			
Asian/Pacific Islander	*			
Hispanic	*			
American Indian/Alaskan	*			
Disabled	*			
Limited English Proficient	*			
Students in Poverty	*			

^{*}SC SDE did not provide baseline data for 2014-15.*

% Tested Math - District - Grades 3-5	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance	*			
All Students	*			
Male	*			
Female	*			
White	*			
African-American	*			
Asian/Pacific Islander	*			
Hispanic	*			
American Indian/Alaskan	*			
Disabled	*			
Limited English Proficient	*			
Students in Poverty	*			

^{*}SC SDE did not provide baseline data for 2014-15.*

$oxed{oxed}$ Student Achievement $oxed{oxed}$ T ϵ	eacher/Administrator Quality	School Climate	Other Priority	
PERFORMANCE STATEMENT	<u>r</u> : Meet the state and federal	accountability object	ctives for all students and su	bgroups in science
each year.				

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the standard in science as measured by the South Carolina Palmetto Assessment of State Standards (SCPASS).

ANNUAL OBJECTIVE: Annually meet or exceed the standard in science as measured by the South Carolina Palmetto Assessment of State Standards (SCPASS).

	Baseline 2014-15	2015-16	2016-17	2017-18
School Projected	X	81.5	82	82.5
School Actual	81			
District Projected	X	73.9	74.9	75.9
District Actual	72.9			

^{*}Beginning in 2014-15, grades 4-8 will take Science and Social Studies.*

$oxtimes$ Student Achievement $oxtimes$ T ϵ	eacher/Administrator Quality	School Climate	Other Priority
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PERFORMANCE STATEMENT: Meet the state and federal accountability objectives for all students and subgroups in social studies each year.

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the standard in social studies as measured by the South Carolina Palmetto Assessment of State Standards (SCPASS).

ANNUAL OBJECTIVE: Annually meet or exceed the standard in social studies as measured by the South Carolina Palmetto Assessment of State Standards (SCPASS).

	Baseline 2014-15	2015-16	2016-17	2017-18
School Projected	X	89	89.5	90
School Actual	88.5			
District Projected	X	82.2	83.2	84.2
District Actual	81.2			

^{*}Beginning in 2014-15, grades 4-8 will take Science and Social Studies.*

Student Achievement	☐Teacher/Administrator Quality	/ School Climate	☐Other Priority
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PERFORMANCE STATEMENT: Increase student performance on state and national assessments, including the Iowa Test of Basic Skills (ITBS).

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the national norm of 50th percentile in each subtest of the Iowa Tests of Basic Skills (ITBS) in grade 2.

ANNUAL OBJECTIVE: Annually meet or exceed the national norm of 50th percentile in each subtest of the Iowa Tests of Basic Skills (ITBS) in grade 2.

DATA SOURCE(S): Fall ITBS/CogAT report produced by Riverside Publishing

Reading	2014-15	2015-16	2016-17	2017-18
District Projected Performance	50 th percentile	50 th percentile	50 th percentile	50 th percentile
District Actual Performance	60 th percentile	62 nd percentile		

^{*}Fall 2014 students began taking a new form of the ITBS*

Mathematics	2014-15	2015-16	2016-17	2017-18
District Projected Performance	50 th percentile	50 th percentile	50 th percentile	50 th percentile
District Actual Performance	52 nd percentile	51 st percentile		

^{*}Fall 2014 students began taking a new form of the ITBS*

STRATEGY Activity	<u>Timeline</u>	<u>Person</u> <u>Responsible</u>	Estimated Cost	<u>Funding</u> <u>Sources</u>	<u>Indicators of</u> <u>Implementation</u>
Innovate!	2015-16	Lynn Mann	\$48,000	Private donation	Lesson Plans, MAP scores
Test-Taking Tips and Practice	2015-16	Deb Blume	0	N/A	Guidance lesson plans
Standards-based Instruction	2015-16	Hamilton Parks	0	N/A	Lesson Plans
Integrated, standards-based engineering curriculum	2015-16	Hamilton Parks	\$2,000	PTA	Curriculum Maps, Rubicon Atlas, Lesson Plans
Common Assessments (summative and formative)	2015-16	Hamilton Parks	0	N/A	Lesson Plans, assessments, Data Team Notebooks
Student Centeredness Professional Development	2015-16	Hamilton Parks	0	N/A	Lesson Plans
Small Group/One-on-One Tutoring	2015-16	Classroom Teachers	0	N/A	Attendance of students tutored
Summer School, K5-2 nd grade	July- August 2015	Megan Mitchell- Hoefer	\$2,500	Local funds	Attendance of students attending, Lesson Plans
Utilization of GCSource and EWRS	2015-15	Megan Mitchell- Hoefer	0	N/A	EWR Team Minutes
1-to-1 technology	2015-16	Megan Mitchell- Hoefer	\$36,000	Flex Funds	Lesson Plans, Student Work/Assessments

PROFESSIONAL DEVELOPMENT

Student Achievement		□School Climate	☐Other Priority
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GOAL AREA 2: Ensure quality personnel in all positions.

FIVE YEAR PERFORMANCE GOAL: Beginning in 2013-14, 100% of teachers will participate in South Carolina College and Career Ready professional development related to their grade level.

ANNUAL OBJECTIVE: Beginning in 2013-14, 100% of teachers will participate in South Carolina College and Career Ready professional development related to their grade level.

DATA SOURCE(S): Professional Development Portal, Lesson Plans, Grade Level Team meeting minutes, Agendas, Signin sheets

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Projected	X	X	100%	100%	100%	100%	100%
Actual	X	X	100%	100%			

STRATEGY Activity	<u>Timeline</u>	<u>Person</u> <u>Responsible</u>	Estimated Cost	Funding Sources	<u>Indicators of</u> <u>Implementation</u>
Professional Development	2015- 2016	Megan Mitchell- Hoefer, Hamilton Parks	0	N/A	Professional Development Calendar, agendas
Balanced Literacy Training for New Hires	2015- 2016	Stacy Shamis, Hamilton Parks	0	Provided by GCS	Lesson Plans
Grade Level Planning Meetings	2015- 2016	Hamilton Parks, Megan Mitchell- Hoefer, Joseph Stowe	0	N/A	Grade Level Minutes
Data Team Meetings	2015- 2016	Grade Level Chairs, Hamilton Parks, Megan Mitchell- Hoefer, Joseph Stowe	0	N/A	Data Team Notebooks
Inclusive Practices	2015- 2016	Megan Mitchell- Hoefer	0	Provided by GCS	Lesson Plans, Grade Level Minutes

Personalized Learning	2015- 2016	Megan Mitchell- Hoefer	0	Provided by GCS	Lesson Plans, Grade Level Minutes

STUDENT ATTENDANCE

☐ Student Achievement ☐ Teacher/Administrator Quality ☐ School Climate ☐ Other Priority

GOAL AREA 3: Provide a school environment supportive of learning.

FIVE YEAR PERFORMANCE GOAL: Achieve an annual student attendance rate of 95%.

ANNUAL OBJECTIVE: Maintain an annual student attendance rate of 95% or higher.

DATA SOURCE(S): SDE School Report Card – School Profile page – Students section

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	95.0	95.0	95.0	95.0	95.0
School Actual	97.4	97.1	97.3	96.9			
District Projected	X	X	95.0	95.0	95.0	95.0	95.0
District Actual	95.9	95.6	95.0	95.6			

PARENT SATISFACTION - LEARNING ENV.

Student Achievement	☐Teacher/Administrator Qualit	y School Climate	Other Priority
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FIVE YEAR PERFORMANCE GOAL: Maintain the percent of parents who are satisfied with the learning environment at 91.0% or higher from 2012 through 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, annually maintain the percentage of parents who are satisfied with the learning environment at 91.0% or higher.

DATA SOURCE(S): SDE School Report Card Survey results – Parent Survey item #5

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	91.0	91.0	91.0	91.0	91.0
School Actual	93.2	85.7	100.0	100.0			
District Projected	X	X	89.0	89.5	90.0	90.5	91.0
District Actual	88.0*	88.1	88.1	89.8			

^{*}SDE has not yet provided GCS with the District's Parent Survey results for 2011-12. Info is from 2010-11.*

STUDENT SATISFACTION - LEARNING ENV.

Student Achievement	☐Teacher/Administrator Qualit	y School Climate	Other Priority
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FIVE YEAR PERFORMANCE GOAL: Maintain the percent of students who are satisfied with the learning environment at 95.0% or above from 2012 to 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, annually maintain the percentage of students who are satisfied with the learning environment at 95.0% or above.

DATA SOURCE(S): SDE School Report Card Survey results – Student Survey item #18

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	Х	X	95.0	95.0	95.0	95.0	95.0
School Actual	97.6	95.7	94.3	77.0			
District Projected (ES, MS, and HS)	Х	X	83.5	84.0	84.5	85.0	85.5
District Actual (ES and MS)	83.8	82.7	81.6	83.9 (ES, MS, & HS)			

TEACHER SATISFACTION - LEARNING ENV.

Student Achievement	☐Teacher/Administrator Quality	√ ⊠School Climate	Other Priority
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FIVE YEAR PERFORMANCE GOAL: Maintain the percent of teachers who are satisfied with the learning environment at 95.0% or higher from 2012 through 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, annually maintain the percentage of teachers who are satisfied with the learning environment at 95.0% or higher.

DATA SOURCE(S): SDE School Report Card Survey results – Teacher Survey item #27

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	95.0	95.0	95.0	95.0	95.0
School Actual	100.0	92.8	91.7	96.0			
District Projected	X	X	92.5	93.0	93.5	94.0	94.5
District Actual	98.0	92.6	93.5	93.3			

PARENT SATISFACTION - SAFETY

Student Achievement	☐Teacher/Administrator Qual	ty School Climate	Other Priority
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FIVE YEAR PERFORMANCE GOAL: Maintain the percent of parents who indicate that their child feels safe at school at 95.5% or higher from 2012 through 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, annually maintain the percentage parents who indicate that their child feels safe at school at 95.5% or higher.

DATA SOURCE(S): SDE School Report Card Survey results – Parent Survey item #18

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	95.5	95.5	95.5	95.5	95.5
School Actual	95.7	85.3	100.0	100.0			
District Projected	X	X	93.9	94.3	94.7	95.1	95.5
District Actual	93.5*	92.8	93.1	91.7			

^{*}SDE has not yet provided GCS with the District's Parent Survey results for 2011-12. Info is from 2010-11.*

STUDENT SATISFACTION - SAFETY

Student Achievement	☐Teacher/Administrator Qual	ty School Climate	Other Priority
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FIVE YEAR PERFORMANCE GOAL: Increase the percent of students who feel safe at school during the school day from 91.6% in 2012 to 93.5% by 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, annually increase by 0.5 percentage point(s) students who feel safe at school during the school day.

DATA SOURCE(S): SDE School Report Card Survey results – Student Survey item #30

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	91.5	92.0	92.5	93.0	93.5
School Actual	91.6	95.7	100.0	74.0			
District Projected	X	X	91.9	92.3	92.7	93.1	93.5
District Actual	90.9	90.2	89.2	91.3			

TEACHER SATISFACTION - SAFETY

Student Achievement	☐Teacher/Administrator Quality	√ ⊠School Climate	Other Priority
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FIVE YEAR PERFORMANCE GOAL: Maintain the percent of teachers who feel safe at school during the school day at 98.5% or higher from 2012 through 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, annually maintain the percentage of teachers who feel safe at school during the school day at 98.5% or higher.

DATA SOURCE(S): SDE School Report Card Survey results – Teacher Survey item #39

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	98.5	98.5	98.5	98.5	98.5
School Actual	100.0	96.4	100.0	96.0			
District Projected	X	X	98.5	98.5	98.5	98.5	98.5
District Actual	98.9	98.3	98.2	98.3			

STRATEGY Activity	<u>Timeline</u>	<u>Person</u> <u>Responsible</u>	Estimated Cost	Funding Sources	<u>Indicators of</u> <u>Implementation</u>
Faculty & Staff Badges	2015-16	Joseph Stowe	0	N/A	Badges
Daily Police Visits	2015-16	GCPD	0	N/A	Police Visitation Log
"Ignore the Door"	2015-16	Steve Flounders, Michael Allred	0	N/A	Stickers on exterior doors
Safety Videos	2015-16	Joseph Stowe	0	N/A	Online Certificates
All visitors check-in to office	2015-16	Pam McCoy, Maria Hilderbrand	0	N/A	Visitor Log
Character Education with focus on Bullying Prevention	2015-16	Deb Blume	0	N/A	Guidance Lesson Plans
Required Safety Drills	2015-16	Joseph Stowe	0	N/A	Documentation of Drills